DC HIE

Safety - Privacy - Security - Quality - Speed - Efficiency

Policy Board
Orientation Packet

August 1, 2012

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GOVERNMENT OF THE DISTRICT OF COLUMBIA
Department of Health Care Finance

Office of the Director

July 10, 2012

Dear DC-HIE Policy Board Member:

Congratulations! On July 2, 2012, DC Mayor Vincent C. Gray officially appointed you as a member of the DC Health Information Exchange (HIE) Policy Board. Thank you again for agreeing to serve in this very important role. As you know, the DC HIE will be a secure, confidential, electronic system to support the exchange of patient records among healthcare providers within and outside of the District.

The Policy Board is the governing body responsible for setting the overall strategic direction of the DC HIE. With direction from myself and the assistance of staff from the Department of Health Care Finance (DHCF) and external strategic advisors, the Policy Board will guide the implementation of the technical, financial, operational and policy decisions that are critical to a successful health information exchange.

The inaugural meeting of the DC HIE Policy Board will be held Wednesday, July 18, 2012, from 2:00 p.m. to 4:00 p.m. at DHCF offices located at 899 N. Capitol Street, NE, Room 6130, Washington, D.C. 20002. A DC Boards and Commissions staff member, on behalf of Mayor Gray, will be in attendance to swear you in as a Policy Board member. Also, Peter Banks, Project Officer from ONC, (Office of the National Coordinator for Health Information Technology) will be attendance to explain the partnership between ONC and DC HIE and how other states are establishing health information exchanges.

During our inaugural meeting you will receive an orientation packet on the Direct Secure Messaging System (DSM). DSM will be the first service offered by the DC HIE. The Policy Board will be asked to consider a number of policy issues that must be addressed in order to meet ONC guidelines.

I look forward to working with you on this exciting initiative and seeing you on July 18, 2012.
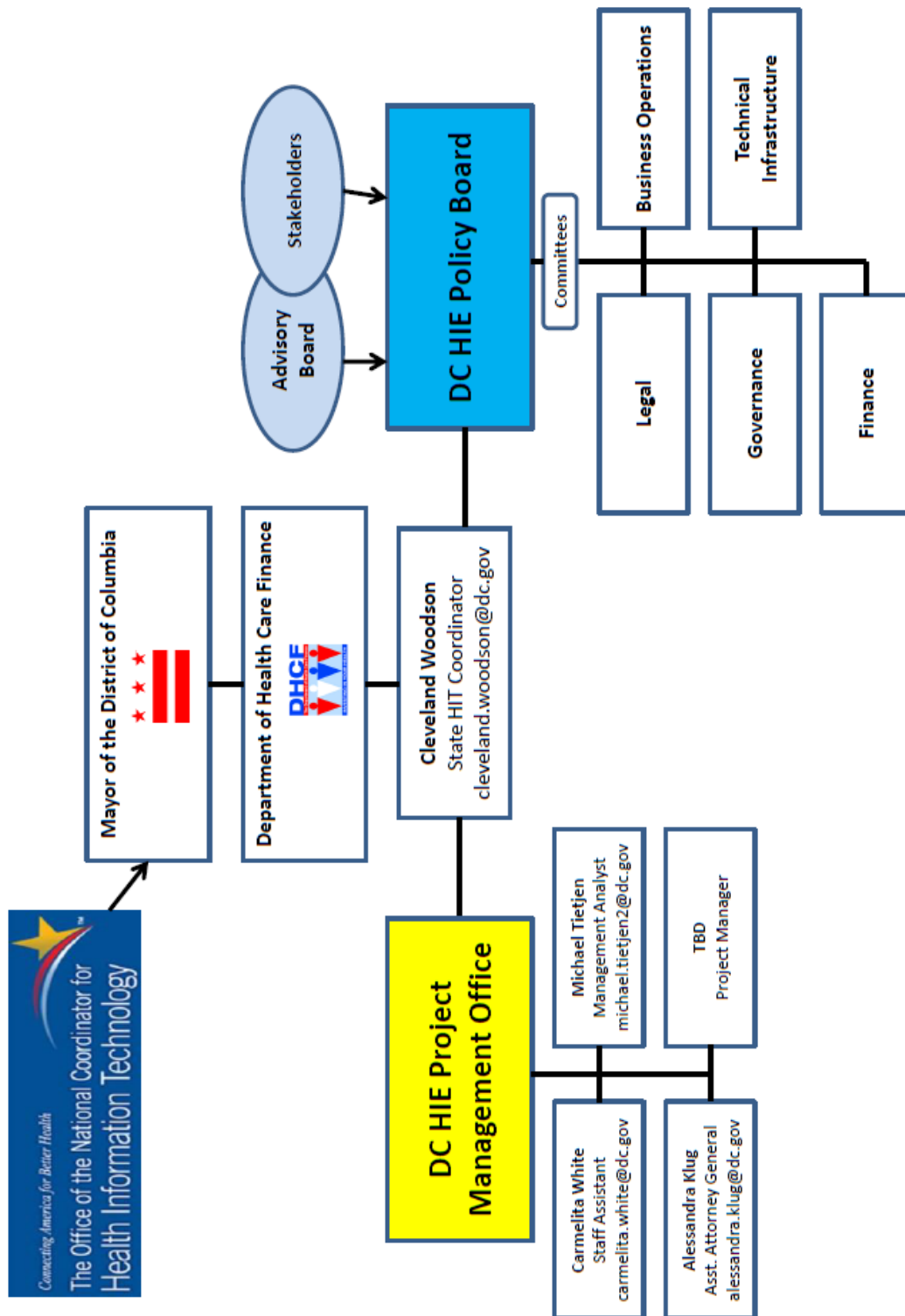
Sincerely,

Wayne Turnage
Director

WT/CW/cw

DC HIE Organizational Structure

DC HIE Policy Board Members

Association (5)

Sharon A. Baskerville	DC Primary Care Association
Brenda Y. King, R.N.	DC Nurses Association
Barry Lewis, M.D., MBA	DC Medical Society
Wayne McOwen	DC Insurance Federation
Machelle Yingling Schraeder	DC Hospital Association

Medical Providers (5)

Angela Duncan Diop, N.D.	Unity Health Care, Inc.
Bernie Galla, R.N.	Howard University Hospital
Brian Jacobs, M.D.	Children's National Medical Center
Robin C. Newton, M.D.	Howard University Hospital
Raymond Tu, M.D.	Progressive Radiology

Public (4)

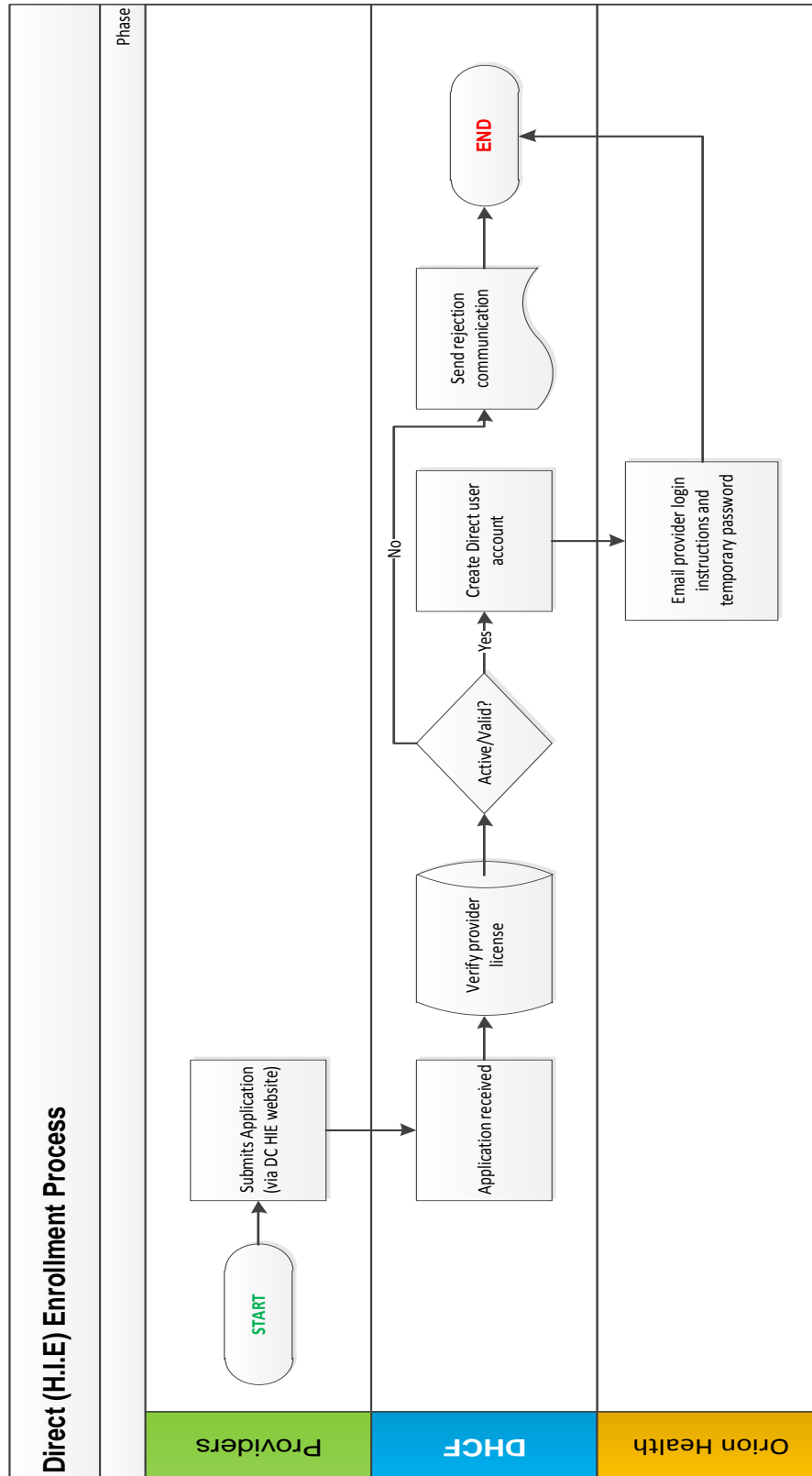|	
Jamal Chappelle	The Chappelle Group
Victor G. Freeman, M.D.	Community Health Activist
Douglas M. Garland, Jr.	DMG Scientific
Julius W. Hobson, Jr.	Polsinelli Shughart

District of Columbia Government Representatives (7)

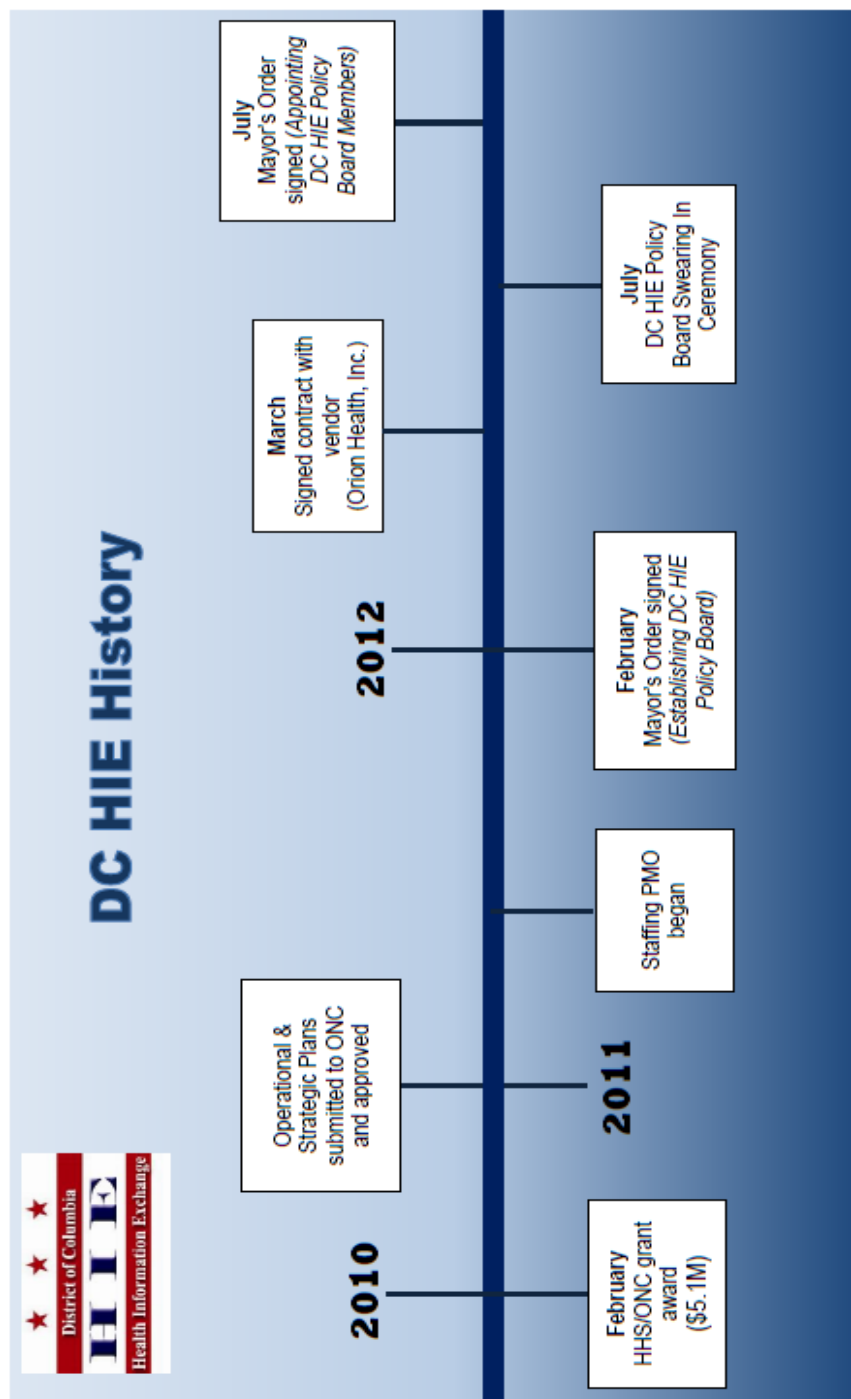|	
Barbara J. Bazron, Ph.D.	Department of Mental Health
David S. Bishop	Office of Chief Technology Officer
Marina Havan	Department of Human Services
Ariana Quinones	Executive Office of The Mayor
Robert Vowels, MD	Department of Health Care Finance
Arturo Weldon	Department of Health
Cleveland Woodson	DC HIT Coordinator

Key DC Health Information Exchange (HIE) Staff

Name	Title	Phone	E-mail
Cleveland Woodson	HIE/HIT Program Manager & DC HIT Coordinator	(202) 724-7342	cleveland.woodson@dc.gov
Bonnie Norton	Acting Director, Health Care Reform and Innovation Administration	(202) 724-4312	bonnie.norton@dc.gov
Alessandra Klug, Esq.	Attorney	(202) 724-8827	alessandra.klug@dc.gov
LaRah Payne, ScD, MPH	Information & Privacy Officer	(202) 442-9116	larah.payne@dc.gov
Michael Tietjen	Management Analyst	(202) 442-9055	michael.tietjen2@dc.gov
Carmelita White	Staff Assistant	(202) 442-4623	carmelita.white@dc.gov

Direct Registration Process Map

Direct (H.I.E) Enrollment Process

Phase

Providers	DHCF	Orion Health

START → Submits Application (via DC HIE website) → Application received → Verify provider license → Active/Valid?

Active/Valid? — Yes → Create Direct user account → Email provider login instructions and temporary password → END

Active/Valid? — No → Send rejection communication → END

DC HIE History

2010
February
HHS/ONC grant award ($5.1M)

Operational & Strategic Plans submitted to ONC and approved

2011
Staffing PMO began

2012
February
Mayor's Order signed (Establishing DC HIE Policy Board)

March
Signed contract with vendor (Orion Health, Inc.)

July
Mayor's Order signed (Appointing DC HIE Policy Board Members)

July
DC HIE Policy Board Swearing In Ceremony

DC HIE Policy Board Membership Bios

The DC-HIE Policy Board is composed of individuals who have distinguished themselves in the healthcare field and who have particular expertise in health information technology and exchange.

Cleveland C. Woodson, IV, DC HIT Coordinator, DC HIE Policy Board Chair, HIT/HIE Program Manager (DHCF)

Cleveland is the HIT/HIE Program Manager at DHCF. Cleveland joined DHCF from Specialty Hospitals of Washington where he was Project Manager in Nursing Administration responsible for the start-up an ambulatory surgery center. Prior roles have included Director, Process Improvement and Business Manager, Perioperative Services for large hospital systems. Cleveland has more than 16 years' experience in health care with organizations including safety net hospitals, Medicaid health plans and FQHCs.

Sharon A. Baskerville, Chief Executive Officer, District of Columbia Primary Care Association

Sharon Baskerville is highly regarded for her work in advocacy, health care reform, and coalition building. Baskerville honed her skills over a 20-year journey with Community Medical Care, a local safety net health center. Sharon went from patient and recipient of services to an employment path that started with being a receptionist and moved into increasing responsibility for operations – ultimately spending her final three years as executive director. In that role, she became involved in the larger issues of health care in DC, especially the disparities in how care is delivered. Her journey from being an uninsured Medicaid mom to shaper and advocate of policy and funding for the medically vulnerable led to the clarity and direction that guides her today. Baskerville has four sons and has been a DC resident for over three decades.

Barbara J. Bazron, Ph.D., Senior Deputy Director, District of Columbia Department of Mental Health

Dr. Barbara Bazron is currently Senior Deputy Director of Programs and Policy at the District of Columbia Department of Mental Health. In this role, she oversees children and youth and adult services, emergency and disaster planning, housing, forensic services, care coordination services and provider relations. She was formerly a Managing Research Scientist at American Institutes for Research (AIR). She also serves as corporate representative to federal and private funders and provides guidance and corporate management for grants and contracts.

Dr. Bazron has over 20 years of experience serving in executive leadership positions within the fields of education, mental health and addictions. This includes serving as the Executive Director of Pittsburgh New Futures, a $32 million comprehensive school reform initiative funded by the Annie E. Casey Foundation. In this role, she developed a citywide strategy for addressing issues faced by at-risk youth with the support of the Pittsburgh Public Schools, the

business community, health and human services, grassroots community leaders, City Council and the Office of the Mayor and state government. In addition, she was the Executive Director of PACE School, a school for seriously emotionally disturbed children ages 3-16 and the Director of Region V Council for Special Education in Bergen County where she was responsible for organizing and managing a system for delivering special education services to youth birth through 21 years for a collaborative comprised of seven school districts in New Jersey. She is a seasoned special educator with extensive experience and expertise working with children, youth and adults with emotional and behavioral disorders.

She was formerly the Director of the Institute for Research, Education and Training in Addictions (IRETA); Vice President and Worldwide Head of the Voice of the Customer, the customer service initiative operated by Quintiles Transnational; and Vice President of The Lewin Group, a health policy firm in Washington, D.C. Most recently, she served as the Executive Director of the Program to Aid Citizens' Enterprise (PACE), a grant-making organization that provides support to agencies in Pittsburgh, PA and Allegheny County that serve underserved and disadvantaged communities. PACE also provides technical assistance designed to build the capacity of these organizations through the Community Based Asset Development (CBAD) program and academic tutoring, counseling and cultural enrichment to middle and high school students through the PACE Opportunity Program (POP) and Setting the PACE.

A major focus of her work is in the area of leadership development where she provides executive coaching and consultation to individuals in nonprofit management positions. Other areas of expertise include public policy issues related to substance abuse; training and facilitation of professional meetings and conferences addressing health care, education and cultural competence issues; the provision of technical assistance to community-based and state level organizations developing policies and programs in these areas; and strategic planning. She has clinical experience as a family therapist and as an educational diagnostician.

David S. Bishop, Portfolio Manager/HHS, District of Columbia Office of the Chief Technology Officer

David Bishop is the Associate Deputy Chief Technology Officer for Financial Systems at the Government of the District of Columbia Office of the Chief Technology Officer (OCTO). For the past two years, Mr. Bishop has served the District Government as the OCTO Portfolio Manager for Health & Human Services, where he has oversight of the information technology spending for all of the health & human service agencies that fall under the Mayor's control.

Prior to joining the District Government, Mr. Bishop gained experience in the federal government space working as a consultant with the Federal Aviation Administration, the Department of Labor, the Federal Railroad Administration, and the Environmental Protection Administration. Mr. Bishop's work with these Federal agencies involved implementing the tenets of Capital Planning and Investment Control for their IT investments.

Mr. Bishop's experience in evaluating and implementing information technology investments is grounded in his accounting and financial background. Mr. Bishop holds a BS in Accounting from Lehigh University, which led to his initial

employment in the auditing department of Coopers & Lybrand and ultimately obtaining his Certified Public Accountant certification. While working full-time in New York City, Mr. Bishop obtained a Master of Business Administration from the Stern School of Business at the New York University, concentrating in the areas of Management and Information Technology.

Jamal Chappelle, Managing Partner/CEO, The Chappelle Group, LLC

Jamal Chappelle comes to the Health Information Exchange Policy Board with over 15 years of experience in the areas of Health Care Finance and Management. As Managing Partner for The Chappelle Group, Corporation a national health care financial and management consulting firm, headquartered in Greenbelt, Maryland. He oversees the Revenue Cycle Practice, which has over $80 million in Accounts Receivable Project collections. While directing this effort, Jamal is personally responsible for managing client-based project funds of over $150 million. In addition, he manages the government practices provider and payor paradigms.

Jamal maintains active involvement in industry specific organizations such as Health Care Financial Management (HFMA), American College of Health Care Executives (ACHE), and Urgent Care Association of America (UCAA). A lifelong education advocate, Jamal has served as Chairman of the Board of Directors of The Mitchellville School, a private independent elementary and middle school in Prince George's County Maryland. Currently, he serves as Founder/Chairman of The Talented Ten, Inc. a 501c3 corporation that provides financial literacy, nutrition/wellness, and mentoring programs for youth in the Washington metropolitan area since 2008.

Jamal is a native Washingtonian who received his Undergraduate degree from Morehouse College. He is married and has two children.

Angela Diop, N.D., Vice President Information Systems, Unity HealthCare, Inc.

Dr. Angela Duncan Diop is the Vice President of Information Systems at Unity Health Care, Inc. (Unity). Unity is a Federally Qualified Health Center providing primary health care to over 90,000 medically underserved residents of the District of Columbia. In 2009, Dr. Diop oversaw the implementation of electronic health records at Unity. She continues to work with her team to augment the system in order to expand and enhance the quality and continuity of care for the residents of the District.

Dr. Diop has over 25 years of industry experience in systems and product development, systems engineering and project management. Her experience includes work at General Motors, Pontiac Division and Corning Inc. She has worked as a private practice physician in Washington, DC. She served as COO for Axxon Biopharm Inc., where she developed a product line of dietary supplements. She also served as a program manager for the Medical Informatics Training Program for Africa, (MedITA) program for the international organization Bioresources Development and Conservation Programme, (BDCP). MedITA was a collaborative effort with BDCP, University of Pittsburg, Howard University and African institutions to create a cadre of medical informaticians in Africa.

Dr. Diop is a Naturopathic physician and a graduate of Bastyr University, Seattle WA. She received a BS in Engineering from the University of Illinois. Dr. Diop is the current treasurer of the Maryland Association of Naturopathic Physician. She has coauthored several publications on the efficacy of African medicinal plants and their use in drug discovery.

Dr. Diop is excited about the opportunity we have to create and utilize information technology to provide better health to underserved communities as well as the opportunity we have to inspire these communities to achieve optimal health and wellness.

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Victor G. Freeman, M.D., Community Health Activist Founder/CEO, Patient- Centered Care Science

Victor Freeman, MD, MPP, is a DC physician with a +15-year history of community health advocacy. Since college, he has used his education and training to develop a health policy background that would allow him to serve patients and his physician colleagues in leadership positions on important public health and clinical practice issues. After graduating from Harvard University in 1984, he traveled for a year as a Harvard International Fellow, examining health care delivery systems in Europe. He next attended Stanford Medical School and then returned to Harvard for his Internal Medicine residency training at the Mass. General Hospital. In 1999, Dr. Freeman received his Master's in Public Policy (MPP - with a Health Policy Certificate), as part of a Primary Care (and Ethics) Research Fellowship in the 'Clinical Economics Research Unit' at the Georgetown University Medical Center.

Dr. Freeman has nearly 20 years of dedicated service to organized medicine. He has served on the AMA's national Council for Long-Range Planning & Development. Within his local Medical Society of the District of Columbia (MSDC), he has served as the Vice-Chair of the MSDC Legislative Affairs Committee. Dr. Freeman helped develop policy and ethical principles for protecting the physician-patient relationship in the face of 'managed care'. He also served as an MSDC Alternate-Delegate to the AMA House of Delegates.

Currently, Dr. Freeman is the founder/executive director for the non-profit group, Patient-Centered Care Science. This grant-seeking organization is committed to advancing tools, resources and evidence-based information designed to foster greater partnerships between clinicians and their patients/families. Dr. Freeman was inspired to set up the group by a diverse career that included federal service, hospital/clinical quality improvement and biotechnology experiences. He came to the organization after service to the nation's safety net communities, as a Medical Officer in the Office of Health Information Technology & Quality for the Health Resources & Services Administration (HRSA) of the U.S. Department of Health & Human Services.

Bernie Galla, R.N., Chief Information Officer, Howard University Hospital

Mr. Bernie Galla is the Chief Information Officer for Howard University Health Sciences and is responsible for information management systems across the

Health Sciences enterprise. He has been with Howard University since March 2009.

Bernie Galla has held the CIO position for the last 8 years and has spent the last 25 years working in the Healthcare industry. His experience spans across the provider space as a clinician in the acute and ambulatory care settings, the consulting world and the vendor space. Consulting efforts helped organizations in the United States and Canada implement technology solutions that advanced their healthcare delivery systems. While working in the vendor space (McKesson Corporation), his experience included system implementation, support and product research and development.

Bernie Galla's involvement in Health Information Exchange (HIE) started in KY in 2006 during the initiation and formation stages of the Kentucky e-health initiative. His appointment to the KY e-health advisory to the board was made through KY Governor Appointment.

Douglas M. Garland, Jr., Managing Director, DMG Scientific

Dr. Douglas Garland has over 10 years of service across the continuum of healthcare, with a proven ability to pull from diverse experiences, to solve intellectual problems. He has delivered effective and innovative solutions in biomedical research, patient care services, and in healthcare administration to a broad range of customers in corporate, academia, nonprofit, government and international environments.

Doug began his career by establishing a solid foundation as a biomedical research scientist in academic research laboratories conducting hypothesis-driven research through the National Institutes of Health MBRS Program, in Charlotte NC; the JLC Biomedical & Biotechnology Research Institute, in Durham, NC. His departure from academic research, led to a coveted position as a pharmaceutical industry scientist at GlaxoSmithKline, where he discovered new drugs and novel biology that might positively impact people suffering from diabetes, prostate cancer, breast cancer and other diseases.

He transitioned from 'benchtop to bed-side', focusing his attention directly to providing clinical services, at 3 hospitals, serving thousands of patients across 20+ pharmacies, and serving other clinical sites as a pharmacotherapy consultant across Maryland and Washington DC – These sites include Howard University Hospital, Providence Hospital, Rite Aid Pharmacy, CVS Pharmacy, and the Washington Center for the Aging Nursing Home. He has been contracted to provide subject matter expertise to Federal contractors and Universities seeking contracts and grants, as a proposal writer and capture manager, responding to RFP's and RFA's across 3 Departments of the Federal Government (HHS, DoD, and DOT).

Marina Havan, Chief Information Systems, District of Columbia Department of Human Services

Marina Havan served as the Chief Information Officer at the District of Columbia Department of Human Services (DHS). She joined DHS in July of 2010. Ms. Havan joined the District of Columbia Government at OCTO July 2005.

Julius W. Hobson, Jr., Senior Policy Advisor, Polsinelli Shughart LLP

Julius W. Hobson, Jr. is Senior Policy Advisor at the firm, where he advises and lobbies on a number of issues including health care, appropriations, banking and financial services, budget, defense, foreign relations, and taxes. Prior to assuming his current role, he handled the same matters at another firm in Washington, D.C. Earlier, he was Director, Division of Congressional Affairs at the American Medical Association, where he managed the AMA's interaction with the U.S. Congress. Previously, Mr. Hobson was Assistant Director in the Division. While at the AMA, he lobbied the House and Senate Republican Leadership, the House Committees on Energy & Commerce and Ways & Means, and the House and Senate Appropriations, Armed Services, and Budget Committees.

Prior to joining the AMA, Mr. Hobson served on the staff of former Senator Charles Robb [VA], where he was responsible for financial and economic issues. He previously served in the Executive Office of the Mayor, District of Columbia Government, where he was responsible for coordinating the city's relations with Congress and with the federal executive branch and for advocating for the annual District of Columbia Appropriations Bill. Mr. Hobson served in the U.S. House of Representatives as Staff Director for the Subcommittee on Fiscal Affairs and Health under the Committee on the District of Columbia and as Chief of Staff to a Member of the House. He also handled congressional affairs for Howard University, including advocating before Congress for the University's annual appropriation. Mr. Hobson served a four-year term as an elected member of the D.C. Board of Education, during which he served a term as Vice President and where his responsibilities included testifying before the House and Senate Appropriations Committees regarding the school system's budget.

Brian R. Jacobs, M.D., V.P. and Chief Medical Information Officer and Executive Director of the Center for Pediatric Informatics, Children's National Medical Center

Brian R. Jacobs, MD, is Vice President and Chief Medical Information Officer and Executive Director of the Center for Pediatric Informatics at Children's National Medical Center in Washington, DC. In this capacity, he directs the Children's IQ Network® a pediatric health information exchange in the DC metropolitan region. Dr. Jacobs is a Professor of Pediatrics at George Washington University. Prior to joining Children's National Medical Center, Dr. Jacobs was a Professor of Pediatrics at the University of Cincinnati, as well as the Director of Technology and Patient Safety at Cincinnati Children's Hospital Medical Center. While at Cincinnati Children's, he was the principal author and winner of the HIMSS Davies Award. Dr. Jacobs specializes in pediatric critical care medicine and has authored numerous journal articles, book chapters, abstracts, and scientific presentations. He frequently shares his knowledge in the pediatric space as a guest lecturer at conferences, leadership forums, and hospitals. He is a fellow of the American Academy of Pediatrics and the American College of Critical Care Medicine. He also is a member of the Society for Pediatric Research, the Association of Medical Directors of Information Services, past Chairman of the HIMSS – AMDIS Physician Community and member elect of the HIMSS Board of Directors.

Brenda Y. King, R.N., Legislative Liaison, District of Columbia Nurses Association

Brenda Y. King has been a Certified Registered Nurse in the Neonatal Intensive Care Unit at Children's National Medical Center for over 40 years. During her extensive career as a R.N., she has provided exceptional patient service as a bedside nurse with a track record of efficiently organizing work flow and managing assignments to ensure timely completion of tasks and compliance with regulations. She has also been responsible for writing and revising policies and procedures. Brenda is a Certified Legal Nurse Consultant and is adept at chart audits and reviews for standards of care, quality control and policy compliance, having contributed her expertise and invaluable perspective to a number of cases over the past 10 years.

Brenda is also serving in a part-time capacity as the Legislative Liaison at the District of Columbia Nurses Association (D.C.N.A.). As Legislative Liaison she attends legislative and regulatory meetings and assesses how they relate to the professional nurse. Brenda started her career with an A.A. degree in Nursing from Washington Technical Institute (now U.D.C.), Washington, D.C., and later advanced her education with a B.S.N. from Catholic University, Washington, D.C. and a M.S. in Nursing Health Policy from the University of Maryland, Baltimore, MD. As her career as a bedside nurse draws to a close, Brenda is excited at the prospect of using the knowledge and skills she has acquired over the years to support the profession of nursing and its clients in ever-more engaging and effective ways. Her signature precision, empathy and advocacy remain at the core of whatever work she does.

An avid supporter of the Komen Race for the Cure, Brenda has organized a team for the last ten years to raise funds and remember many friends and family who have battled breast cancer.

Barry L. Lewis, M.D., MBA, Anesthesiologist, Washington Hospital Center

Dr. Barry Lewis received a B.A. in Mathematics at Vanderbilt University and a medical degree at The University of Tennessee, Memphis. Because of an enthusiasm for human physiology and critical care, he pursued a career in Anesthesiology. He moved into the Mid-Atlantic region to complete his anesthesiology residency training at Johns Hopkins Hospital, and in 1998 he became a resident and active member in the Washington D.C. community.

Dr. Lewis has had a diverse professional experience practicing at Sibley Memorial Hospital, Johns Hopkins Hospital, and Washington Hospital Center. The practice paradigm has been consistent; every patient encounter is significant, each service has a foundation of compassion, and programs must strive for patient-centric service excellence.

Committed to impacting the health of the community, Dr. Lewis attained a Masters of Business Administration with a health care emphasis from The University of Tennessee in 2009. Since then he has combined his clinical practice with advising in Patient Safety and Health Care Quality. His endeavor is that the essential components of the national health care agenda are

implemented successfully. His belief is that as you build the health of the individual, you build and sustain a thriving model community. Because the health information exchange fulfills a key component of health care quality and it benefits our residents, Dr. Lewis is excited to serve on the HIE Board.

Wayne E. McOwen ARM, PLC, Executive Director, District of Columbia Insurance Federation (DCIF)

Providing services as Executive Director for the District of Columbia Insurance Federation (DCIF), and in the capacity of Administrator for the District of Columbia Insurance Regulatory Trust Fund Bureau, Mr. McOwen is a major resource to insurance industry stakeholders doing business in the District, contributing insights and information on legislative and regulatory issues that affect both providers and consumers of insurance products and services.

Over his twenty-six year association with a major US financial services group, Mr. McOwen has led regulatory, legislative, and industry affairs activities as a senior executive, participating on key industry boards and committees in addition to being a registered lobbyist. His contributions have resulted in legislative and regulatory change; and he has frequently provided testimony on issues before state and Congressional lawmakers on both banking and insurance related issues.

A graduate of the University of Miami with a bachelor's degree in business administration, Wayne pursued graduate studies at Suffolk College in Boston. He attained an Associate in Risk Management (ARM) designation through the Insurance Institute of America and the Professional Lobbyist Certification (PLC) designation through the American League of Lobbyists (ALL). He is an alumnus of the Center for Creative Leadership in Greensboro, North Carolina, and of Leadership Pennsylvania, a selective program through which participants explore statewide political, social, and economic issues.

Robin Newton, M.D., Associate V.P. for Clinical Affairs and Quality, Howard University Hospital

Robin C. Newton, MD, FACP, is the Associate Vice President for Clinical Affairs and Quality at Howard University, where she is responsible for professional management and oversight of the quality of the full range of clinical, educational, research, and administrative activities attendant to the Howard University Health Sciences, inclusive of the Howard University Hospital. In addition, she has oversight responsibility for the full complement of postgraduate residency training and fellowship programs. Dr. Newton serves on the Institutional Review Committee of the Accreditation Council for Graduate Medical Education and completed a 3-year term on the Group on Resident Affairs Steering committee of the Association of American Medical Colleges. Dr. Newton received her medical degree from Howard University College of Medicine in 1983 and is board certified in Internal Medicine. After completing her residency in internal medicine, she joined the staff at D.C. General Hospital, where she spent several years teaching medical students and residents. During her 18-year tenure at the hospital, she assumed many leadership positions culminating in being named Chief Medical Officer of the D.C. Public Benefit Corporation, which at that time included the District's ten public health clinics, the school health program as well as D. C. General Hospital.

![DC HIE logo]

Photo Not Available

Ariana Quinones, Chief of Staff, Office of the Deputy Mayor for Health and Human Services, Executive Office of the Mayor

Ariana Quinones serves as the Chief of Staff to the Deputy Mayor for Health and Human Services for the District of Columbia, and is responsible for managing the work of the office, staff hiring and supervision, strategic planning, budget development, performance plan development and monitoring, and oversight of special projects. She reviews requests for approval of legislation and rulemaking from the health and human services agencies, coordinates interagency activities and initiatives, including the Hoarding Work Group, and represents the office on various agency task forces and to external audiences. Mr. Quinones is also responsible for developing and/or supporting policies and programs to improve the delivery of services by agencies and contracted providers.

She formerly served in leadership roles in the District of Columbia as the Director of Education and Outreach at Friends of Choice in Urban Schools; Advocacy and Policy Director at Fight For Children; Executive Director for DC Public Charter School Association; Deputy Vice President at the national Council of La Raza (NCLR); and, Deputy Director at Latino Civil Rights Task Force (LCRTF).

Ms. Quinones has served as a member of the DC Public Charter School Board, and a number of Mayoral boards, commissions, working groups, and transition teams.

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Machelle Yingling Schraeder, Senior Vice President for Data & Information Services, DC Hospital Association

Machelle Yingling Schraeder is the Senior Vice President for Data and Information Services for the District of Columbia Hospital Association and is primarily responsible for the IT, information sharing and data reporting elements of the Association. She has been with the Association for 15 years where she manages the Information Resources and Planning Committee, which consists of representatives from all of the acute care hospitals in the District of Columbia. The Committee oversees the DCHA Patient Data System and data releases to government and other entities. In addition, she staffs the Board of Directors (consisting of all District hospital CEOs), and the Communications committee, as well as coordinates publications and major events. Ms. Yingling has a bachelor's degree in health policy and administration.

Raymond K. Tu, M.D., Progressive Radiology

Dr. Raymond Tu is a native Washingtonian. He is Associate Professor of Radiology at The George Washington University, Chairman of Radiology at United Medical Center and Chair of the American College of Radiology (ACR) Medicaid Network. Dr. Tu is President of the ACR DC chapter, and has extensive experience on local Medicaid issues as the J12 Medicaid Carrier Advisor. Dr Tu has solid DC roots as he served on the boards of The Corcoran Gallery of Art, The Whitman-Walker Clinic and 2 terms as physician member of the DC Board of Medicine. He is partner of Progressive Radiology and was recently featured as a guest of Andrea Roane on WUSA Channel 9.

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Arturo Weldon, Chief Information Technology Officer, District of Columbia Department of Health

Arturo Weldon currently serves as the Chief Information Technology Officer for the District of Columbia Department of Health (DOH). In this capacity, he provides executive leadership for all Information Technology (IT) operations and investments for the department. This entails strategic planning, staff management, budgeting, system design and development, integration of software and hardware systems with internal and external systems, managing multisite network infrastructure, website operations, and data center operations management to support 900 + users. He provides project management oversight on all IT initiatives which encompass the planning, execution, project management, implementation, and operations phases. He is relied upon to provide Technology expertise for the negotiation and procurement of all IT grants/contracts for DOH. Mr. Weldon is accountable for interacting with Senior Deputy Directors of 8 divisions and the Department's Director to define, align, and implement an IT strategic plan that addresses the overall departments' goals and objectives. He is responsible for working with private, federal government, and other public entities to define, design, and implement Health Interface Exchange solutions to support the secure exchange of health medical information between the District of Columbia DOH, health care customers, and providers as part of the overall Health Reform initiative by the Federal Government.

Mr. Weldon is a distinguished Information Technology Executive with over 22 years of expertise in a diverse range of technologies and project management methodologies within the commercial and government market sectors. He possesses special leadership and management expertise in strategic planning, project management, data center operations, networking, software development life cycle, quality assurance, risk management, internet technology, contract procurement and administration, and product development.

Robert B. Vowels, M.D., MPH, Medical Director, District of Columbia Department of Health Care Finance

Robert B. Vowels, MD, MPH has over twenty-five years of experience in the health care industry. Currently he serves as the Medical Director for the District of Columbia Department of Health Care Finance (DHCF). In this capacity, Dr. Vowels is responsible for the medical administration of the District of Columbia's Title XIX (Medicaid), SCHIP, and Alliance Programs. As the Medical Director of the DC Medicaid Program, he develops and maintains professional relationships with the provider community and other professional organizations. He also collaborates with DHCF senior staff on peer review and quality improvement activities; and, conducts medical reviews, medical necessity, prior authorization and individual consideration determinations. Dr. Vowels also collaborates and advises the Director and DHCF senior staff on policy development including the development of medical necessity criteria, patient safety and health technology assessments. The Medical Director of the DHCF also serves as Chairperson of the DC Medicaid Pharmacy and Therapeutics Committees and advises the Director on the maintenance of the DHCF formularies and Preferred Drug List.

He formerly served in a number of leadership positions at the District of Columbia Department of Health (DOH) including Senior Deputy Director of the Health

Regulation and Licensing Administration and Deputy Director for the HIV/AIDS Administration. While at DOH, he advised the Director of the Department of Health in many matters that affect public health and safety.

Dr. Vowels is a physician trained in internal medicine. He is a Diplomat of the National Board of Medical Examiners. He received his M.D. from the University of Miami and completed his residency training with the Georgetown University. In addition to his M.D., he received a Master of Public Health from the George Washington University with a concentration in clinical administration.

Dr. Vowels has served as a charter member of the Mayor's Health Policy Council and a number of Mayoral boards and commissions.

DC HIE Policy Board Meeting Schedule 2012-2013

The DC HIE Policy Board will hold monthly, two hour meetings as set forth in the schedule below. If additional ad hoc meetings are necessary, Board Members will be given as much notice as possible. Meetings are held the third Wednesday of each month at DHCF offices at 899 N. Capitol Street, NE, 6th Floor, Room 6130, Washington, D.C. 20002.

All Board Members are asked to make every attempt to attend meetings in person. While Board members are asked to attend in person, this is not always possible. As a result, if a Board member cannot attend in person, they may participate via teleconferencing *(teleconference numbers will be provided to Board members monthly via email).*

Date	Time
July 18, 2012 *(Swearing In Ceremony)*	2:00 – 4:00 pm
August 1, 2012 *(Replaces August 15th meeting)*	2:00 – 4:00 pm
September 19, 2012	2:00 – 4:00 pm
October 17, 2012	2:00 – 4:00 pm
November 21, 2012	2:00 – 4:00 pm
December 19, 2012	2:00 – 4:00 pm
January 16, 2013	2:00 – 4:00 pm
February 20, 2013	2:00 – 4:00 pm
March 20, 2013	2:00 – 4:00 pm
April 17, 2013	2:00 – 4:00 pm
May 15, 2013	2:00 – 4:00 pm
June 19, 2013	2:00 – 4:00 pm

Glossary of Frequently Used Acronyms

Acronym	Definition
ARRA	American Recovery and Reinvestment Act
BHA	Behavioral Health Association
CHIP	Children's Health Insurance Program
CHW	Community Health Workers
CIO	Chief Information Officer
CMS	Centers for Medicare & Medicaid Services
CQI	Continuous Quality Improvement
CTO	Chief Technology Officer
DC (also referred to as "District")	District of Columbia
DC-CAN	DC Community Access Network
DC HIE	District of Columbia Health Information Exchange
DCPCA	District of Columbia Primary Care Association
DHCF	District of Columbia Department of Health Care Finance
EHR	Electronic Health Record
EMR	Electronic Medical Record
FFP	Federal Financial Participation
FQHC	Federally Qualified Health Centers
FTE	Full-time Equivalent
FY	Fiscal Year
GNS	Global Network Services
HHS	U.S. Department of Health and Human Services
HIE	Health Information Exchange
HIPAA	Health Insurance Portability and Accountability Act
HIT	Health Information Technology
HL7	Health Level 7
HRLA	Health Regulation and Licensing Administration
HSG	Health Solutions Group
MCO	Managed Care Organization
MITA	Medicaid Information Technology Architecture
MMIS	Medicaid Management Information System
MPI	Master Patient Index
NHA	Nursing Home Association
NHIN	Nationwide Health Information Network
NIEM	National Information Exchange Model
NSA	Network Subscription Agreement
OCTO	Office of the Chief Technology Officer
ONC	Office of the National Coordinator for Health Information Technology
PDH	Patient Data Hub
PHI	Protected Health Information
PM	Project Manager

Acronym	Definition
PMBOK	Project Management Body of Knowledge ®
PMO	Project Management Office
PMP	Project Management Plan
REC	Regional Extension Center
RHIO	Regional Health Information Organization
ROI	Release of Information
SaaS	Software as a Service
SMHP	State Medicaid HIT Plan
SOA	Service Oriented Architecture
SOME	So Others Might Eat
TQM	Total Quality Management
TQM	Total Quality Management
VPN	Virtual Private Network
WBS	Work Breakdown Structure